



NASTAD Advancing Organizational Equity (AOE) Toolkit

- A tool for health departments interested in advancing organizational equity by learning from the implementation experiences of peers.
- Eight Jurisdictions: New York State, Cuyahoga County, North Dakota, Iowa, California, Michigan, Philadelphia, Chicago
- Topics: Embedding equity requisites into RFPs; Racial Equity Challenges; Hiring and retention training for hiring managers; Development of DEI and IDEA strategic plans; Working with Black-led organizations to provide capacity building assistance to increase their ability to secure more and diverse funding for services.





NASTAD Advancing Organizational Equity (AOE) Toolkit

How can I use the AOE Toolkit within my jurisdiction?

1. Adopt initiatives within the AOE Toolkit by sharing these promising practices with senior leadership, key decision makers, and existing equity workgroups within your jurisdiction.

2. Connect with peers with similar equity implementation challenges to share promising practices.

3. Incorporate additional support mechanisms for people, particularly Black, Indigenous, and People of Color (BIPOC) individuals leading equity work within your jurisdiction.





Stay Connected!

- 1. Sign up for the AOE Toolkit Email List
- 2. Participate in the Peer to Peer Learning Space (Coming Soon!)
- 3. Need help operationalizing equity principles in your program email the NASTAD Health Equity Team for technical assistance support! (healthequity@nastad.org)



Advancing a Culture of Equity at a Local Health Department in Ohio

Andre L. Brown, PhD, MPH Director | Equity, Diversity, and Inclusion Cuyahoga County Board of Health



Agenda

Background			
Strategies			
Successes			
Challenges			
Future Steps			



Cuyahoga County



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CCBH EDI work has evolved over time







Strategy: EDI Director placed at Senior Leadership Level



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Strategy: Reinstituting the EDI Committee

CUYAHOGA COUNTY BOARD OF HEALTH EQUITY, DIVERSITY, AND INCLUSION NEWSLETTER

INSIDE THIS ISSUE

-Meet the EDI Steering **Committee Members** -EDI Strategic Plan Overview -EDI Subcommittees -How to Get Involved Send all Inside EDItion correspondence to the EDI Director at abrown@ccbh.ne





Kathy Schoch **Environmental Public Health**



Epidemiology, Surveillance, & Informatics



INSIDE EDITION

JANUARY 2023

STEERING COMMITTEE STRIVES TO ADVANCE EDI WITHIN AND OUTSIDE OF CCBH

CCBH staff from all departments across the agency have joined together to reform and reimagine the EDI Committee. The "new" EDI Steering Committee has formulated a new EDI Strategic Plan and created subcommittees (see page 2) to work in partnership with the community to protect and improve the health and well-being of everyone in Cuyahoga County by creating the conditions in which all people who live, learn, work and play in Cuyahoga County have the opportunity to be healthy. Meet your EDI Steering Committee members below:

Maurice Cole

Population

Health



Monica Baker



Anastassia Hardy Rachel McDade Population Nursing & Clinical Surveillance, & Health Services Informatics

Andre Brown

Vino Panakkal Epidemiology, **Nichelle Shaw** Population

Erin Elszasz

Population

Health

Roger Sikes Population Health

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GET INVOLVED!! -Share ideas with committee members! -Join a subcommittee! -Email abrown@ccbh.net for more info!



Brittani Flory

Nursing & Clinical



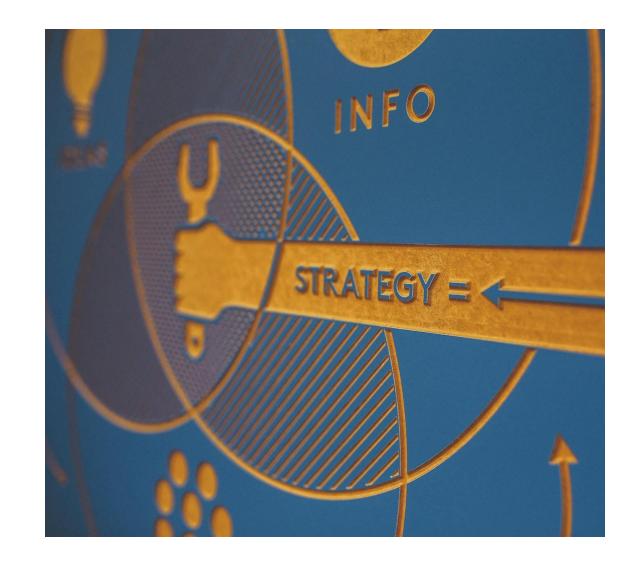


Strategy: Develop an EDI Strategic Plan

Based on BARHII Results

- 1. Advocacy
- 2. Community Outreach & Engagement
- 3. Coordinating & Oversight
- 4. Education & Training
- 5. Policies & Procedures

Informed subcommittee structure







Strategy: Pooling various funds to advance EDI

Examples

OEI funds

COVID funds

Workforce development funds

General Revenue funds







Successes: Reestablishing **EDI** Committee and Establishing **EDI Newsletter**

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Brittani Flory

Nursing & Clinical

Services





Successes: Providing mandatory all-staff equity trainings





2023: Equity grounding included in quarterly new staff orientation

November 2023: All-staff equity grounding



May 2024: All-staff data equity training





Successes: Delivering monthly Lunch and Learn/Brown Bag Lunch Training Sessions

Grant writing

Proper pronouns

Microaggressions

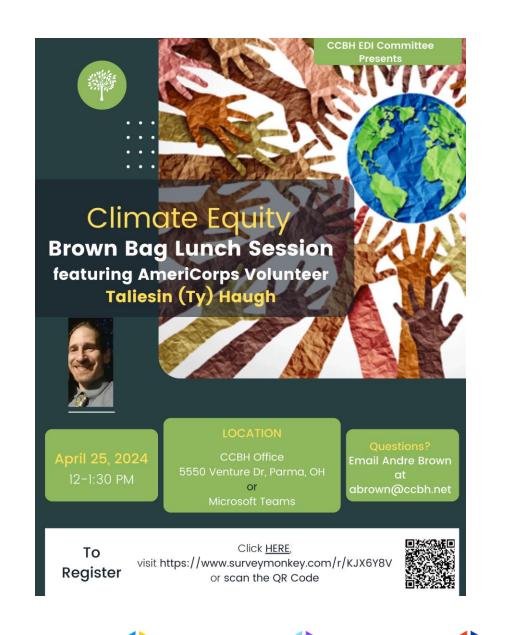
Social Determinants of Health

Religion and health

Unconscious bias

Urban farming

Climate equity





Successes:

Enhancing

Notice of

form with

Intent

equity

CUYAHOGA COUNTY BOARD OF HEALTH

YOUR TRUSTED SOURCE FOR PUBLIC HEALTH INFORMATION

Internal Notice of Intent to Apply for Outside Funds

Instructions:

- This form must be completed and submitted to the Grants Financial Supervisor two weeks prior to submitting for any type of new or renewal funds.
- This form should also be utilized to identify any proposed new project/program idea even if it has not been determined whether or not to seek outside funding yet.
- Submit the completed form to your Service Area Director for review and completion of the approval process before proceeding with the application process.
- The Service Area Director reviews and forwards this form to the EDI Director.
- The EDI Director reviews and forwards the form to the Health Commissioner for approval.
- The Health Commissioner forwards to the Grants Financial Supervisor for tracking and circulation to the SLT.

Please indicate whether this Notice of Intent is for:

New Application	Change in Current Award	Reapplication

New Project/Program Exploration 🔲

Service Area:	Project Contact:	
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Project Title:

Funding Agency: ______ Application Due Date: _____

Proposed Budget Request: \$

In-Kind Match Requirement (if applicable): \$

Will new additional staff be required for this Project? Yes 🔲 No 🗹

If yes, describe need (positions, quantity, GRF/Grant funding):

Which health equity priority population(s) will this project serve? (Check all that apply)

Elderly/seniors
 Gender minorities (transgender and non-binary)

- Immigrants and refugees
- Non-native English speakers
- People living in poverty
- People with physical or mental disabilities
- Racial and ethnic minorities
- Rural residents
- Sexual minorities (lesbians, gays, bisexuals)
- Youth (under 24 years old)

Please provide a description of how this project will advance health equity?

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Roderick Harris, DrPH Health Commissioner 5550 Venture Drive ♦ Parma, Ohio 44130 Direct: 216.201.2000 ♦ Fax: 216.676.1311 ♦ www.ccbh.net



Successes: Creating EDI Community Advisory Board







Cuyahoga County Board of Health

Policies and Procedures Equity Review Tool

Name of Policy Reviewed Click or tap here to enter text.

Name of Reviewer Click or tap here to enter text.

Does this policy/procedure unfairly burden staff in the following social categories? (Check all that apply)	Social Categories	Does this policy/procedure unfairly benefit staff in the following social categories? (Check all that apply)	
	Ability Status		
	Age		
	Body Size		
	Educational Status		
	Ethnicity/Country of Origin		
	English as a Second Language		
	Gender/Gender Identity		
	Housing Status		
	Immigrant Status		
	Marital/Family Status		
	Neurodiversity		
	Parental Status		
	Religion		
	Sexual Orientation		
	Socioeconomic Status/Job Title		
	Veteran Status		
	Other (Specify)		

Is the language used gender neutral or gender inclusive?
Yes
No

Explain _

Is the language used up-to-date/modern, clear, coherent, and non-stigmatizing (aligned with Chicago style)?
— Yes
— No

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Explain

Is the language used 12th grade level appropriate?
Yes
No

Explain ____

Successes: Development of Policies and Procedures Equity Review Tool



Successes: Repurposing vacancies to hire EDI Program Manager







Challenges: Losing committee members to turnover

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Epidemiology,



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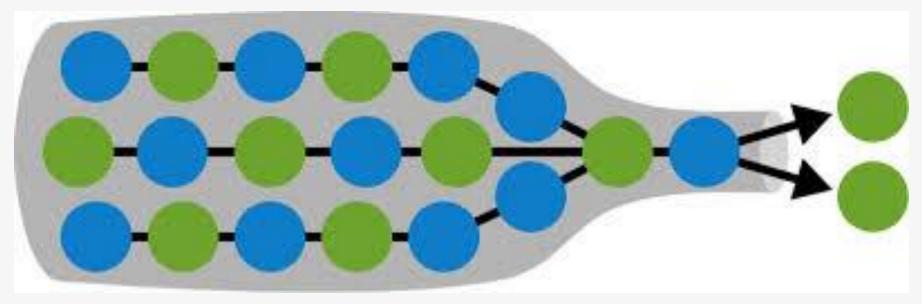


Challenges: Losing staff to competing priorities

EDI Committee work is voluntary New positions and/or new primary job demands







Challenges: Bottlenecking of projects at varying levels





Challenges: Resistance to EDI work from staff

Not seeing the value of EDI work

Not seeing their role in advancing equity





Challenges: Needing more money to do EDI work





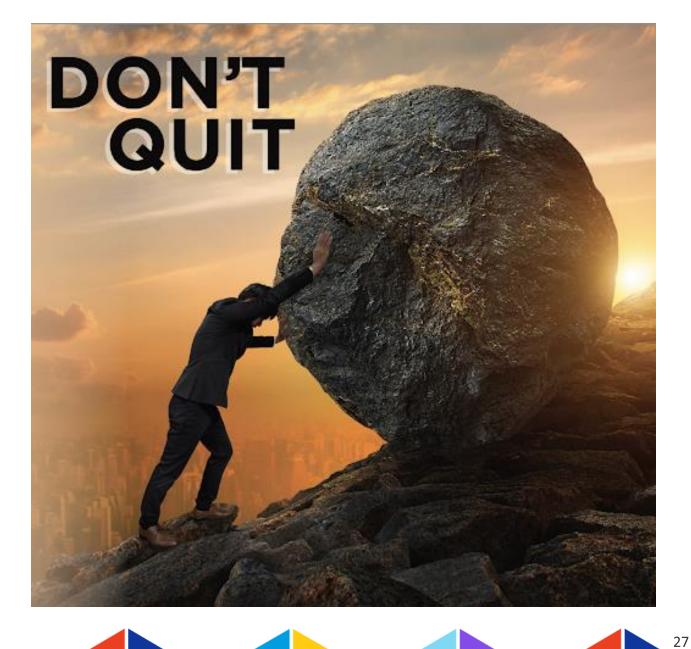
Challenges: Too many priorities



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Challenges: Fatigue from doing equity work





Future Steps: Advocacy Toolkit refinement







Future Steps: Execute 2024 EDI Strategic Plan

Reviewing policies and procedures for equity

Growing EDI Community Advisory Board

Developing accessibility policy

Implementing into annual workplans and evaluations of staff

Revising Community Outreach Toolkit for staff

Implement monthly EDI learning opportunities for staff and community partners Implement EDI-focused training for all staff





Future Steps: Developing and implementing a Trans Health Strategic Plan







Future Steps: Increasing the external focus of our EDI work



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ANNUAL MEETING

Conclusions.

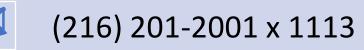
ANNUAL MEETING

Questions?



Contact Me







www.linkedin.com/in/andrelbrown7



Please Complete the Session Survey!

